

## CAMPO Applicant Information Form

<b>Name:</b> Richard N. Maier		<b>Date: (mm/dd/yyyy)</b> 10/04/2009	
<b>Home Street Address:</b> 1			
<b>City:</b> Austin		<b>State: Texas</b>	<b>Zip Code:</b> 78704
<b>Personal Email Address:</b> 1			

<b>Employer:</b> DR Horton			
<b>Job/Position Title:</b> Vice President/Land Manager			
<b>Work Street Address:</b> 1			
<b>City:</b> Austin		<b>State: Texas</b>	<b>Zip Code:</b> 78704
<b>Employment Email Address:</b> 1			

<b>Current Licenses and Certifications:</b> Texas Real Estate Salesman License
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<b>Current Affiliations and Organizations:</b> Real Estate Council of Austin, Homebuilder's Association of Austin
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<b>Current Board and Commission Commitments and Roles:</b> Board Member - Envision Central Texas; Board Member - RECA
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If you have questions regarding this form, please contact Art Zamorano at [art.zamorano@campotexas.org](mailto:art.zamorano@campotexas.org) or 512-974-2275.

## RICHARD N. MAIER

October 4, 2009

Senator Kirk Watson, CAMPO Chair  
Joseph Cantalupo, Executive Director  
CAMPO  
505 Barton Springs Road, Suite 700  
PO Box 1088  
Austin, TX 78767-1088

Gentlemen:

Public transit was part of my life from a very young age.

Living upstairs of my grandfather's barber shop in Pittsburgh, we awoke every morning to the rumble of the first trolley passing by the front door downstairs. We could set our watches by the sound of the thrice-hourly clatter of steel wheels on steel rails. My father worked downtown and walked to the train station only about a mile away. It was the fastest and most comfortable way to get to the center of the city.

Eventually the commuter train service disappeared as did the trolleys (or at least most of them), replaced by buses. Once the trains were gone, Dad took to driving the family car to work. The buses were slower than and not as comfortable as the train, he told us, so he chose the car instead.

I wasn't one of the privileged who owned a car in college. The city bus was my primary means of transportation. It was cheap, on-time (well, at least when it wasn't snowing) and transfers and connections to multiple routes and destinations were easy.

Graduate school in Chicago yielded another public transit experience, but better. Although by then I had a car, I rarely used it. Why bother with the inconvenience and the expense of a private car when the local *and* express buses stopped in front of my apartment building and the "EL" station was only a seven block walk? Even in the frigid winter months public transit was the best mode of transportation for Chicago urbanites like I was; the wait at the stop was always minimal. Even for folks living in many Chicago suburbs, public transit is a welcome alternative to dealing with a personal car and traffic jams.

Living in Houston and Austin was/is a very different experience for me as well as my fellow citizens. Try living in Pflugerville and finding public transit to get to your job at the Arboretum. Live in Avery Ranch and work at Samsung? No chance.

There are lots of reasons for this. A common phrase we all hear is "Texans love their cars." Yes, they/we do. But if there were safe, fast, comfortable, convenient and efficient public transit options would we Texans not forsake the SUV for that alternative? I think the answer is "yes."

But the key words here are "safe, fast, comfortable, convenient and efficient". In Austin, unless one lives along Lamar, Congress, Guadalupe or one of the other main urban arteries, it's difficult to find public transit alternatives that meet those criteria.

Senator Kirk Watson, CAMPO Chair  
Joseph Cantalupo, Executive Director  
October 4, 2009

PAGE TWO

It's about time we changed that. Capital Metro has strong roots that can grow into an admired and model transit organization. But it needs leadership by folks that understand public transit and have experience using it. Does it not limit one's effectiveness as a transit agency leader if that person hasn't had experience living day-to-day riding a great transit system?

In addition to my personal and significant experience as a daily and occasional rider in both the US and Europe, I've had the privilege of watching the genesis of a great urban rail system. In the early seventies my first "real job" after undergraduate school was working for Mellon Bank in Pittsburgh where I was a commercial real estate lender. One of my major clients was Hooker-Barnes Corporation in Atlanta. The bank financed H-B's significant investments in and around the proposed MARTA rail stops when MARTA was first being designed. I had many meetings with our borrower and the Atlanta transit staff where we discussed the locations, planning and design of the stations. I saw first-hand how transit can be used as an urban planning and development tool. One needs only go to Atlanta now to see how the system has succeeded. Atlanta residents can live in an apartment at one station, jump on the train and go to work at another station, get off at another on the way home to grab dinner or groceries and never get near the family car all week. How refreshing is that?

As to my professional experience on other levels, I have been a business executive with a major bank (Mellon), one of the premier development companies in the world (Hines), a local Austin full service real estate company (SynerMark – now Kennedy-Wilson) and currently with the nation's leading homebuilder (DR Horton). My professional experience has involved hands-on project management, finance at multiple levels, development, planning and leading teams of professionals in setting and accomplishing goals.

Additionally, I have dedicated much of my non-business time serving the community through board positions – currently Envision Central Texas and the Real Estate Council – and in the past with the Hill Country Conservancy. I've also served the community through work on various City of Austin committees and task forces.

Austin is a great city. But without a strategic plan that includes a safe, fast, comfortable, convenient and efficient transit system, it will strangle itself and become an also-ran.

Let's not let that happen. I want to help the Capital Metro Board lead us into a great future that is there for the taking.

Sincerely,



RICHARD N. MAIER

Enclosures:

- Application
- Experience summary

## **RICHARD N. MAIER**

### **EXPERIENCE SUMMARY**

Richard Maier has over thirty-five years' experience in strategic planning, operations, development, investment, finance and management. He has been involved in over a billion dollars in operations and financial transactions as investor, developer, financier or operating manager.

Mr. Maier began his professional real estate career at **Mellon Bank** in 1973, where he was a commercial real estate lender handling Southeast US and Texas. He left the bank to become an executive with **Hines** in Houston, where he eventually became president of Hines' residential homebuilding company, GreenMark. In the early 80's he came to Austin to join the senior management team as Executive Vice-President at **Carter Investments** and **Paragon Properties** real estate holding and operating companies.

In the early 90's he became an operating partner at Davis & Associates (subsequently SynerMark and now **Kennedy-Wilson**), an Austin-based full service real estate firm with affiliates in brokerage, development, investment and property management.

Currently, Richard is Vice-President/Land Manager at **DR Horton's** Central Texas Division. He manages all Central Texas land operations and acquisition, development, community planning and governmental relations for the largest (by volume) homebuilder in Central Texas and the US.

Richard holds a **B.S.** from the **University of Pittsburgh** and an **M.B.A.** from the **University of Chicago**. He is a current member of the Board of Directors of the Real Estate Council of Austin and Envision Central Texas and a past Director of the Hill Country Conservancy. For several years has been a member of the planning committee for the annual Travis County Bar Association's Land Development Seminar and is an annual speaker at that event. He served on the City of Austin's Smart Growth Task Force and various other planning-based committees and task forces.

### CAMPO Applicant Information Form

<b>Name:</b> Frank Fernandez		<b>Date: (mm/dd/yyyy)</b> 10/14/2009
<b>Home Street Address:</b>		
<b>City:</b> Austin	<b>State:</b> Texas	<b>Zip Code:</b> 78723
<b>Personal Email Address:</b>		

<b>Employer:</b> Green Doors		
<b>Job/Position Title:</b> Executive Director		
<b>Work Street Address:</b>		
<b>City:</b> Austin	<b>State:</b> Texas	<b>Zip Code:</b> 78741
<b>Employment Email Address:</b>		

<b>Current Licenses and Certifications:</b>
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<b>Current Affiliations and Organizations:</b> <small>- Alliance for Public Transportation, Austin CHDO Roundtable, Texas Supportive Housing Coalition, FuturoFund Austin, see resume for more details</small>
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<b>Current Board and Commission Commitments and Roles:</b> - CAMPO Transit Working Group - Member
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If you have questions regarding this form, please contact Art Zamorano at [art.zamorano@campotexas.org](mailto:art.zamorano@campotexas.org) or 512-974-2275.

## FRANK A. FERNÁNDEZ

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October 14, 2009

Mr. Joseph Cantalupo, Executive Director, CAMPO  
505 Barton Springs Road, Suite 700  
Austin, TX 78767-1088

Dear Mr. Cantalupo:

I write to express my interest in being appointed to the Capital Metro Board. Specifically, I am interested in being considered for the CAMPO appointment that requires a member who has at least 10 years of experience as a financial or accounting professional. Having served on the CAMPO Transit Working Group and its predecessor, the Mobility Financing Task Force, as well as President of the Alliance for Public Transportation, I have a passion and commitment to the issue of mass transit and building a balanced multi-modal transportation system for our Central Texas region.

I am excited by the possibility of serving on the Capital Metro Board because I believe I possess a unique blend of financial acumen and community engagement experience that would benefit the agency during this challenging period. My financial experience spans across several different positions I have held over the last 13 years. Most directly, I worked on Wall Street for several years at Salomon Smith Barney providing investment banking services to the public sector. In this role, I developed proprietary models for use in structuring cash flows for fixed rate/variable rate/derivative new money and/or refunding bond financings. During my tenure, I executed over \$1 billion of senior managed financings, providing quantitative and bond document execution services. Some of my clients included: the New York State Thruway Authority, District of Columbia Water and Sewer Authority, City of Detroit, US Virgin Islands, San Francisco International Airport, and the State of Connecticut.

More recently, I served as Deputy Director for PeopleFund, one of the most successful community development financial institutions (CDFIs) in Texas. I managed the organization's staff and programmatic functions. During my tenure, I helped to more than double PeopleFund's lending volume, developed new loan and business consulting products, and revamped the organization's loan underwriting guidelines. Today, I serve as Executive Director of Green Doors, a non-profit housing developer. In that capacity, I manage all the financial and accounting processes for the organization, as well as take a direct role in developing and executing on all capital budgets for Green Doors' residential developments.

Collectively, my financial professional experience has provided me with a solid foundation in public finance, specifically, as well as a broader understanding of the finance/accounting best practices needed to properly manage an organization.

In addition to my financial background, I also would bring to the Capital Metro Board extensive community engagement experience. As illustrated in my resume, I have been deeply engaged in working with the community, especially among transit-dependent populations. Whether it is serving on the THDCA's Disability Advisory Work Group or chairing the Texas Supportive Housing Coalition, I have demonstrated a commitment to serving and advocating for vulnerable groups (e.g., individuals with disabilities, families at-risk for homelessness) who rely heavily on Capital Metro for transportation. Given Capital Metro's historical challenges in working with these groups, I believe I could help in bridging some of the differences toward finding mutually beneficial solutions.

Thank you in advance for your consideration.

Sincerely,

Frank Fernández

## **FRANK ANTHONY FERNÁNDEZ**

### **PROFESSIONAL EXPERIENCE**

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#### **GREEN DOORS**

Austin, Texas

*Executive Director, March 2006 – Present*

Lead organization dedicated to ending homelessness by providing affordable housing and supportive services to individuals working to achieve independent living. Manage staff, accounting, and programmatic functions. Oversee acquisition, rehabilitation, and construction of affordable housing units. Develop new supportive client services, including increasing access to sustainable employment opportunities. Fundraise from banks, corporations, foundations, and government agencies. Conduct long-term strategic planning. Collaborate with key social service partners, including Caritas of Austin and local Veteran Administration Outpatient Clinic. Revise organizational and programmatic policies and procedures, including financial management and personnel guidelines. Revamped performance metrics system.

#### **PEOPLESFUND**

Austin, Texas

*Deputy Director, August 2001 – March 2006*

Managed staff and programmatic functions of community development organization, including loan investment portfolio, business consulting services, non-profit housing developer capacity building, and economic participation initiative. Developed new financial and consulting service products. Advocated to Austin City Council and Texas State Legislature regarding affordable housing and access to capital issues. Managed development of new ventures and assisted in long-term strategic planning. Revised and expanded policies and operations guide, including asset quality protection processes, underwriting guidelines, and internal financial management procedures. Designed new client database and community impact tracking systems.

#### **HOUSINGWORKS; YES FOR HOMES BOND ELECTION CAMPAIGN**

Austin, Texas

*Co-Founder; Campaign Chair, August 2004 – Present; January 2006 thru November 2006*

Co-founded non-profit advocacy organization that promotes housing affordability throughout the Greater Austin area. Created coalition of business and faith-based community leaders, real estate developers, and housing advocates. Chaired successful \$55 million affordable housing bond election campaign, part of a \$567 million bond referendum. Build political support from critical constituents, including Real Estate Council of Austin, Greater Austin Chamber of Commerce, and Basic Needs Coalition.

#### **CU-MEX ENTERPRISES, INC.**

Austin, Texas

*President, November 2003 – Present*

Provide organizational assessment and best practices consulting services to non-profits (CDFIs and CDCs) and business associations. Secure clients throughout Texas and Tennessee, including: Texas A&M, the Texas Association of Community Development Corporations, Midland CDC, El Paso Collaborative, and Memphis Tomorrow.

#### **BANYON VENTURES, LLC**

Austin, Texas

*Managing Member, July 2005 – Present*

Acquire, renovate, and manage investment residential real estate properties in Greater Austin area. Evaluate residential investment opportunities in different regions of Texas, including the San Antonio and Rio Grande Valley areas.

**SALOMON SMITH BARNEY**

New York, New York

*Analyst*, July 1996 – July 1999

Developed proprietary models for use in structuring cash flows for fixed rate/variable rate/derivative new money and/or refunding bond financings. Executed over \$1 billion of senior managed financings, providing quantitative and bond document execution services. Originated rating agency/investor presentations for municipal clients. Served various clients including: the District of Columbia Water and Sewer Authority, City of Detroit, US Virgin Islands, San Francisco International Airport, New York State Thruway Authority, and the State of Connecticut.

**EDUCATION**

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**LBJ SCHOOL OF PUBLIC AFFAIRS, THE UNIVERSITY OF TEXAS AT AUSTIN**

Austin, Texas

MA Public Affairs, 2001. J.J. Pickle Scholarship. Publications: *LBJ Journal of Public Affairs* – “Beyond the Capitalist Welfare State” (2000) & “Political Realism Reconsidered: U.S.-Cuba Relations” (2001).

**HARVARD UNIVERSITY**

Cambridge, Massachusetts

AB Philosophy *cum laude*, 1996. Harvard College Scholarship. Stride Rite Public Service Scholarship.

**COMMUNITY SERVICE & OTHER**

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Texas Supportive Housing Coalition, *Chair* – September 2007 – Present

Austin CHDO Roundtable, *Chair* – January 2009 - Present

City of Austin Affordable Housing Incentives Taskforce: *Chair*, July 2006 – February 2007

FuturoFund Austin, *Co-Founder*, October 2008 – Present

Alliance for Public Transportation, *Board President*, April 2006 – December 2008

CAMPO Transit Working Group, *Member* – December 2007 - Present

FamilyConnections, Inc.: *Board Treasurer*, January 2005 – December 2007

HousingWorks Austin, *Co-Founder & Board Member*, May 2005 – Present

Wall Street Without Walls: *National Advisory Board*, May 2005 – Present

Texas C-BAR: *Advisory Board*, July 2004 – July 2006

United Way Impact Council: *Council Member*, July 2005 – March 2007

Austin Electric Utilities Commission: *Vice Chair*, March 2002 – June 2005

UBC-Child Development Center, Inc.: *Board President*, January 2002 – November 2005

CapMetro, Future Connections Study: *Steering Committee*, September 2005 – June 2006

Liveable City *Vision Award* Recipient, 2005

Fluent in Spanish. Enjoy Reading, Football, Political Philosophy, Basketball, & Cuban History.

### CAMPO Applicant Information Form

<b>Name:</b> Rick Burciaga		<b>Date: (mm/dd/yyyy)</b> 10/11/2009
<b>Home Street Address:</b>		
<b>City:</b> Austin	<b>State: Texas</b>	<b>Zip Code:</b> 78731
<b>Personal Email Address:</b>		

<b>Employer:</b> Capitol Consulting		
<b>Job/Position Title:</b> Principal		
<b>Work Street Address:</b>		
<b>City:</b> Austin	<b>State: Texas</b>	<b>Zip Code:</b> 78730
<b>Employment Email Address:</b>		

<b>Current Licenses and Certifications:</b>
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<b>Current Affiliations and Organizations:</b> A.I.S.D.
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<b>Current Board and Commission Commitments and Roles:</b> Trustee, Huston Tillotson University Member, Board member, Southwest Key Enterprises, a division of Southwest Key Programs, Inc.
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If you have questions regarding this form, please contact Art Zamorano at [art.zamorano@campotexas.org](mailto:art.zamorano@campotexas.org) or 512-974-2275.

Rick Burciaga

October 11, 2009

Mr. Joseph Cantalupo  
Executive Director  
CAMPO  
505 Barton Springs Rd Suite 700  
P.O. Box 1088  
Austin, TX 78767-1088

Dear Mr. Cantalupo,

I would like to apply for consideration to serve as a CAMPO appointment to the board of Capital Metro. I have enclosed my resume reflecting a 30 years career as a financial professional and at least ten years at the executive level beginning in 1987.

I have also enclosed a completed application. Please let me know if you need anything further to complete my application.

Sincerely yours,

Rick Burciaga

# RICK BURCIAGA

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## PROFILE

Results-oriented, innovative **Banking Executive** recognized for the ability to grow banking organizations in highly competitive environments. Adept at leading large teams to achieve sustained sales growth along all banking product lines while providing superior levels of customer service. Skilled at leveraging key community relationships to spur bank development. Competencies include:

- Managing Balance Sheets/Income Statements
- Developing Leaders
- Project Leadership
- Corporate Development
- Communicating
- Strategic Thinking

## PROFESSIONAL EXPERIENCE

### **Capitol Consulting, Austin, TX** *Principal*

**2005-Pres**

Have offered services for corporate, banking, small business, and non-profit clients in the area of client development, distribution strategies, target marketing, profitability strategies, sales programs, and new bank start up. Projects have included assisting investor groups for De Novo banks including one in Austin, heading a for-profit venture inside a large non-profit, bank site development, and banker recruitment.

### **Wells Fargo Bank N.A., Austin, TX**

**1987-2005**

#### *Regional Manager, Greater Austin Region, 2000-2005*

Spearheaded achievement of planned net after tax income for 45 branch Central Texas region. Directed sales of retail, commercial and real estate banking products. Team leader for a staff of 550. Fostered teamwork with retail and commercial banking and income producing partners. Forged and bolstered key relationships in the community. Entry point for human resources, recruiting, legal, compliance and other essential internal support teams.

- Achieved targets for earnings, sales, and new branch openings, and grew revenue over 10%, in each year.
- Region grew to \$1.2 billion, 45 total branch entity in 2004, with 1.7% ROA, and 17% ROE, by integrating eight acquired banks and thrifts; including separate computer conversions. As a part of senior management, was involved in many areas of this integration.
- Directed opening of 10 new branches, from land acquisition to grand opening.

#### *Community Banking Manager, Retail Banking 1996-2000*

Directed retail staff of four District Managers, 37 branches, and 350 employees with \$100 million in retail revenue for the then Norwest Banks, and then Wells Fargo after their merger. Ensured achievement of sales targets for consumer and small business products. Also led marketing of mortgage, brokerage, insurance and trust products.

- Expanded presence into Hayes and Williamson counties through aggressive marketing to rural customers.
- Captured additional fee and income opportunities by deploying mortgage bankers to all branches and creating network of brokerage consultants.
- Helped achieve two outstanding internal CRA ratings through oversight of retail operations.
- Directed opening of three new branches.
- Key driver of successful Wells Fargo integration into Norwest Banks.

***EVP, Retail Banking, 1987-1996***

Directed the Retail and Marketing function for Franklin Federal Bancorp, a \$500 million asset Community Bank with nine branches, prior to it's acquisition by Norwest Banks, Minneapolis, Mn. Created one of the first grocery store branches in Central Texas, generated planned deposit and small business revenue goals designed to make itself attractive for acquisition. Directed print, TV and radio placements.

**United Savings Association of Texas, Dallas, Tx**

**1985-1987**

***Vice President and Managing Associate***

Directed production offices in Dallas, San Antonio, and Houston that sold various deposit products to institutional and personal clients countrywide. Managed deposit referral program to generate fee income.

- Enabled firm to open offices in San Antonio and Houston to extend Texas presence, by exceeding key fund raising benchmarks and driving success in Dallas office.
- Generated over \$250 million in deposits in 1986 from three offices while under substantial funding pressures, by creating a focused and consistent staff calling effort.
- Opened Dallas office on schedule by hiring over 30 telebankers, initiated call training and instituting incentive plans.

Previous to this 20 year history of banking experience, I was employed by various financial institutions as a branch manager beginning in 1973 when I began with Imperial Savings and Loan Association in Santa Rosa, CA

## EDUCATION

**University of California at Los Angeles**

***BA, Public Service 1970***

## COMMUNITY INVOLVEMENT

**In Austin, Texas:**

- ***Past Chair, Greater Austin Chamber of Commerce-2004***
- ***Past Chair, Capital IDEA-2002***
- ***Past Vice Chair, Joe Long Center for the Performing Arts***
- ***Past Board Member, United Way Capital Area, Paramount Theatre, Austin Symphony, Salvation Army***
- ***Trustee, Huston Tillotson University-Current***
- ***Advisory Board Member, Communities in Schools-Current***

- ***Advisor, Southwest Key Program, Inc-Current***
- ***Member, Bond Oversight Committee-\$567 Million City of Austin Bond-Current***
- ***Austin ISD Task Force- Strategic Compensation Plan Design-Current***

### CAMPO Applicant Information Form

Name: <b>JOHN H. LANGMORE</b>		Date: (mm/dd/yyyy) <b>10/14/09</b>
Home Street Address:		
City: <b>AUSTIN</b>	State: <b>Texas</b>	Zip Code: <b>78703</b>
Personal Email Address:		

Employer: <b>self</b>		
Job/Position Title: <b>Transportation + Land Use Consultant</b>		
Work Street Address:		
City: <b>Austin</b>	State: <b>Texas</b>	Zip Code: <b>78704</b>
Employment Email Address: <b>same</b>		

Current Licenses and Certifications: <b>member of bar assoc: Tx, CA, Wash DC</b>
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Current Affillations and Organizations: <b>board member: Envision Central Tx, Alliance for Public Transpo, Congress for the New Urbanism, Austin Center</b>
Current Board and Commission Commitments and Roles: <b>CoA Comprehensive Plan Citizens Advisory Cntee for Photography</b>

If you have questions regarding this form, please contact Art Zamorano at [art.zamorano@campotexas.org](mailto:art.zamorano@campotexas.org) or 512-974-2275.



Mr. Joseph Cantalupo, Executive Director  
CAMPO  
505 Barton Springs Road, Ste 700  
PO Box 1088  
Austin, Texas 78767-1088

Re: Application to Capital Metro Board

October 14, 2009

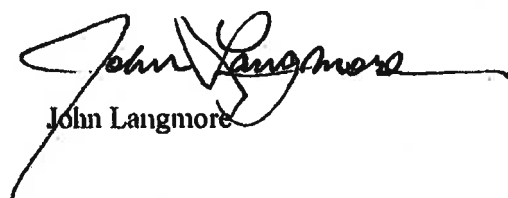
Dear Mr. Cantalupo,

I am respectfully submitting my application to be considered for a CAMPO appointment to the Capital Metro board. I am applying as someone that has at least ten years of experience in an executive level position in a private organization.

My interest in serving on the Cap Metro board stems from my advocacy for public transportation over the last six years. I am a firm believer that public transportation has an important role in society both in serving those that are transit-dependent and in serving those that take public transportation as an option. In the case of those that are transit dependent, the role of public transportation in enhancing the lives of those customers is obvious – in fact, it is critical to their being able to meet daily needs. In the case of those that take public transportation as an option, it has the important role of reducing trips in single occupancy vehicles and enhancing mobility in congested corridors. Both are important societal goals. Furthermore, rail transit has the chance to help shape land use more consistent with the principles of Envision Central Texas, something I believe is imperative if we are to sustain the quality of life in the region that we currently enjoy.

I am applying because I believe it is important that citizens give back to society and serve when and where they have something to offer. I believe both my professional background as a lawyer and business executive coupled with my commitment to public transportation give me something to offer in this capacity. I am fully aware that Capital Metro is going through a difficult time and serving on the board will be a challenge for whoever you choose. Nevertheless, it these times when it is most critical that citizens step forward to fulfill their civic obligations. I thus respectfully submit this application for your consideration.

Sincerely Yours,



John Langmore

**John H. Langmore**  
Transportation & Land Use Consultant

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## **Experience**

### **Transportation and Land Use Consultant**

John currently represents public and private clients on transportation and land use issues. He has assisted in the financing of numerous roadway projects, worked on the largest pending rail relocation in Texas and has been an integral team member on successful bids on some of the country's largest infrastructure projects. He is also a regular speaker and writer on transportation and land use issues and has assisted other states in formulating major transportation policy. His clients include cities, counties, construction and engineering firms, private entities and governmental agencies.

### **Policy Director - Texas House Transportation Committee (78th Legislative Session)**

John played a principal role in formulating and drafting one of the most comprehensive transportation bills passed in the state of Texas. House Bill 3588 completely altered the landscape for transportation projects by including legislation for regional mobility authorities, comprehensive development agreements, pass-through financing and a variety of new funding methods for transportation projects including funding the Texas Mobility Fund.

### **Executive - Caterpillar Inc. (11 years)**

Prior to returning to Texas, John served as an executive for the world's largest manufacturer of earth-moving equipment and industrial engines. John worked in a number of capacities for Caterpillar including legal counsel for Solar Turbines, Caterpillar Financial Services Corporation and Caterpillar Asia. John also managed all of Caterpillar's business in New South Wales, Australia, and the South Pacific before returning to the United States where he managed over \$500 million worth of business in the southeast U.S. John spent half of his career with Caterpillar in overseas assignments including Singapore and Sydney. He worked on virtually every aspect of Caterpillar's business and saw success in negotiating large transactions, increasing market share and advising Caterpillar dealers on all aspects of their business operations.

### **Attorney - Akin, Gump, Strauss, Hauer & Feld (Washington D.C.)**

John began his career working in the corporate and securities group of one of the nation's preeminent law firms.

## **Other Experience and Accomplishments**

John's other accomplishments include being named to the boards of Envision Central Texas, the Alliance for Public Transportation, the Congress for the New Urbanism and being a founding member of the Austin Center for Photography. Writing on numerous business and transportation issues, John has been published in a number of periodicals ranging from the Harvard Journal of Law & Technology to the Austin American Statesman. John was also named a member of the Littlefield Society and the Chancellor's Council for the University of Texas System and a Keeton Fellow at the University of Texas School of Law. John takes great pride in being involved in a number of charitable activities.

## **Education**

John has a BBA (with honors) and an MBA from the University of Texas at Austin and a JD from the University of Texas School of Law. John also spent a semester in Madrid, Spain, and studied law at Magdalen College, Oxford University.