



# Joint Meeting – Capital Area and Alamo Area MPOs

March 22, 2024

# Introductions and Opening Remarks

Chairs Long and Cabello-Havrda



# **IH 35 Planning and Environmental Linkages Study**





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# Problems We're Trying To Solve



The greater Austin and San Antonio areas are becoming increasingly linked as one region, requiring coordinated solutions to transportation along I-35.



Traffic analysis shows stop-and-go traffic or a failing congestion level on nearly the entire corridor by 2035 and congestion continuing to worsen through 2050.



Population and employment in the region are projected to more than double by 2050.



Several sections along the corridor have a high crash rate with more than 60 fatalities over the past 5 years.



## 2019-2023 CRASH DATA

**10,158** Total Crashes

**58** Fatal Crashes

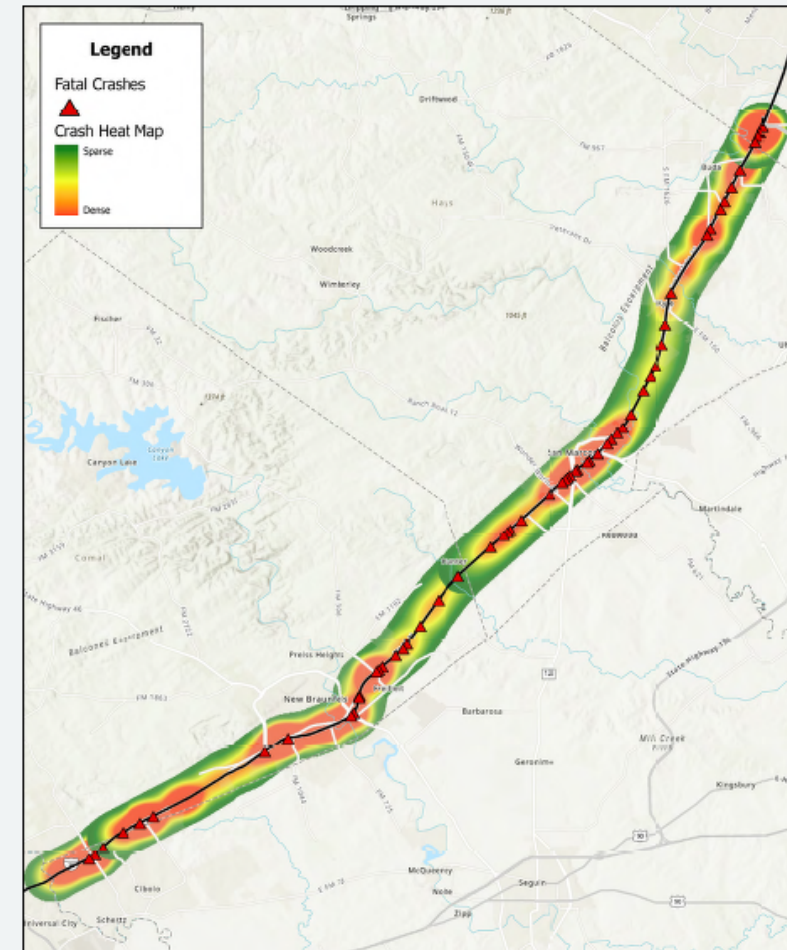
**64** Fatalities

Segments of this corridor are experiencing crash rates more than **10%** higher than the statewide average on interstates.

## TOP 5 CRASH FACTORS 2019-2023

- Failure to control speed
- Driver inattention
- Unsafe lane change
- Followed too closely
- Faulty evasive action

## CRASH HOT SPOTS

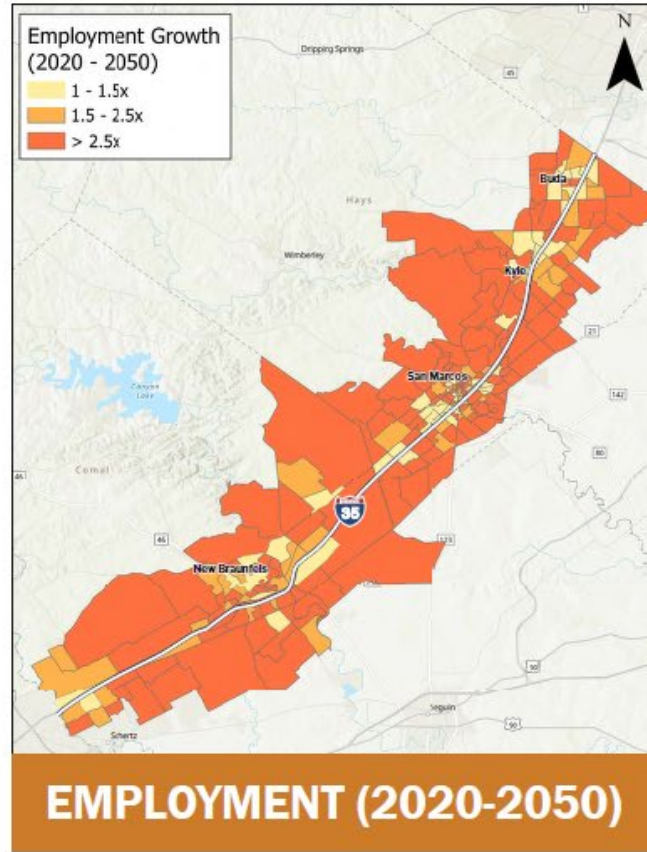
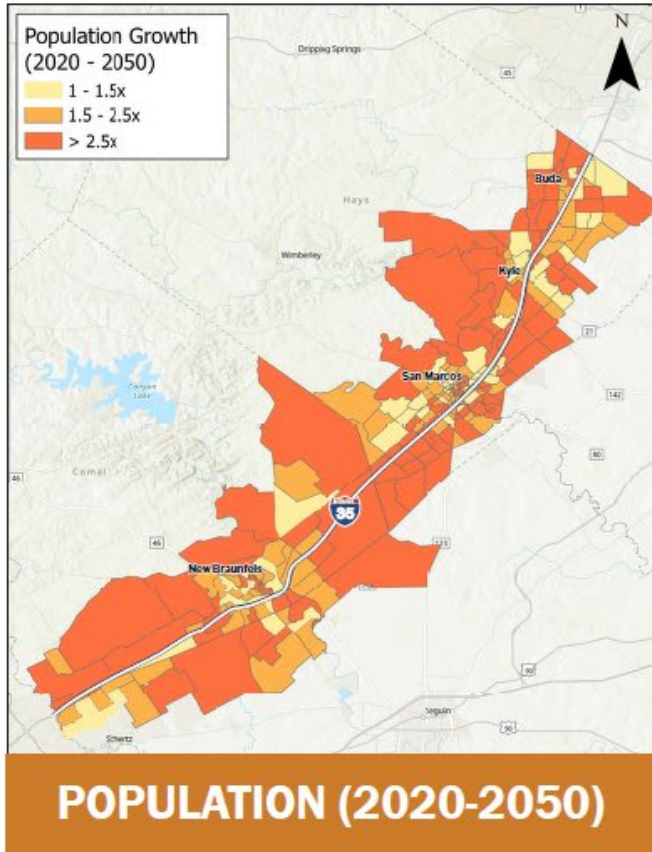


Source: TxDOT Crash Records Information System, 2019-2023

# Population and Employment Projected Growth



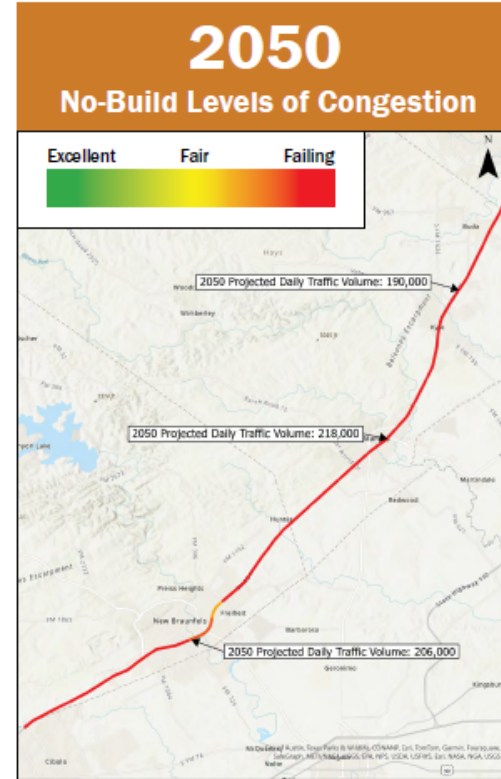
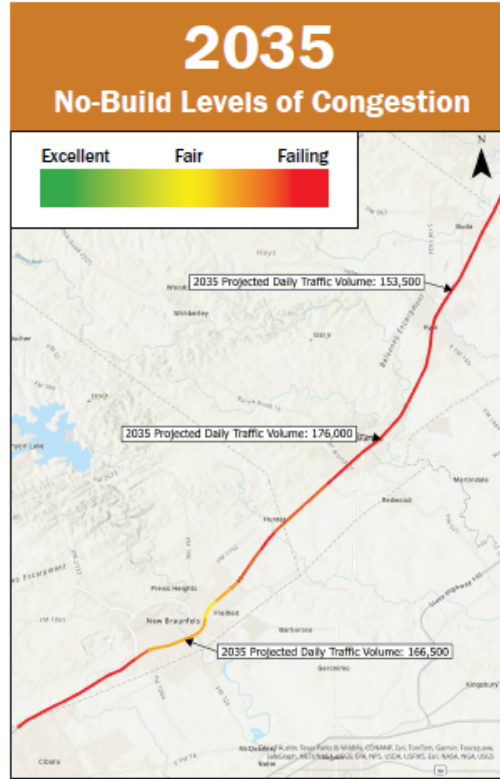
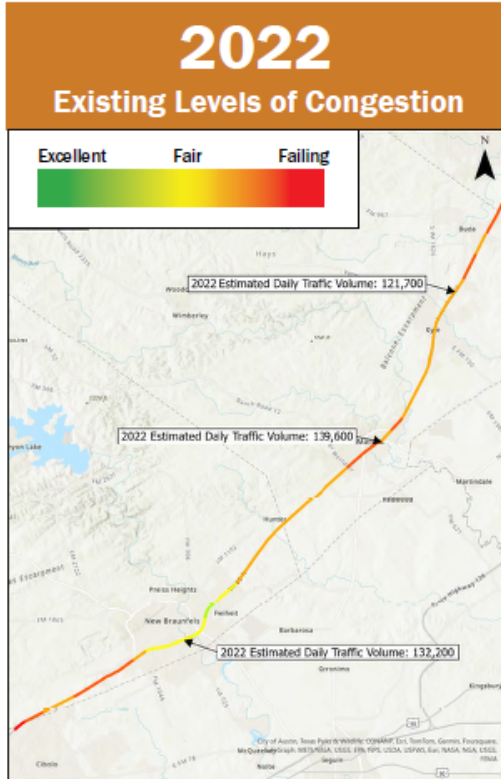
Population and employment in the study area are projected to increase 2.5 times their current levels by 2050.



**2020** **2050**  
309K > 767K  
**PEOPLE**

**2020** **2050**  
135K > 334K  
**JOBS**

# Existing and Projected Congestion

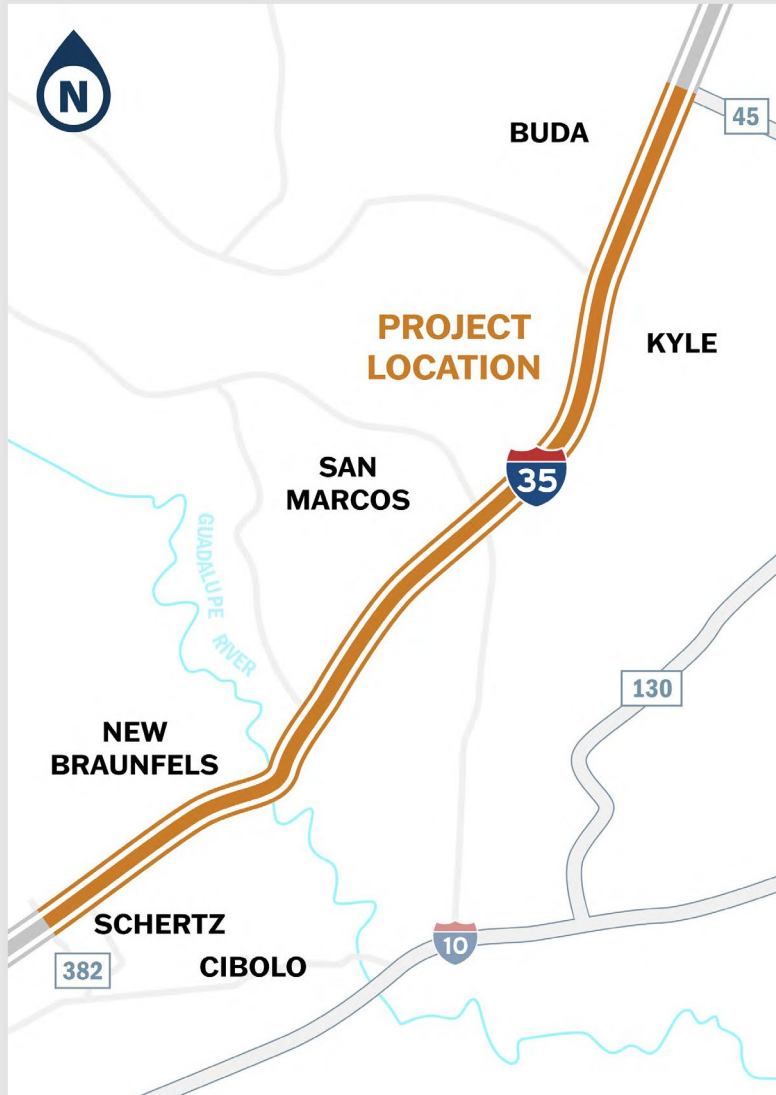


*Congestion projections are based on PM peak hour travel.  
2050 traffic was modeled using forecasted population and employment growth data.*

- As the region grows, increased traffic volumes will lead to greater congestion.
- Projected congestion will increase to failing levels by 2035 and continue to decline through 2050.
- If nothing is done, the existing corridor will limit mobility and freight movement within the region. Congestion will cause increased delays, travel times, density, and worsened air quality.
- The study is evaluating alternatives that will improve future mobility.



# Overview: I-35 Austin to San Antonio Link Study



The study will focus on how to best link the I-35 Capital Express (CapEx) project in Travis County to the I-35 Northeast Expansion project (NEX) in Guadalupe County. It will evaluate safety and mobility improvements to align with these projects through Hays and Comal counties.

**STUDY LIMITS:** I-35 from SH 45 Southeast to CR 382 (Cibolo Valley Dr)

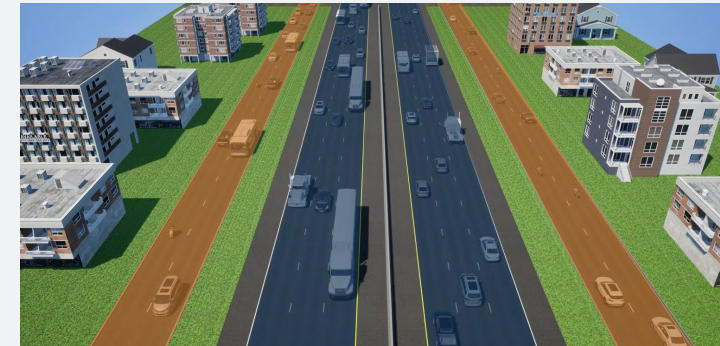
**STUDY LENGTH:** 46 miles

**COUNTIES:** Travis, Hays, Comal, and Guadalupe

**CITIES:** Buda, Kyle, San Marcos, New Braunfels, Schertz, and Cibolo

## EXISTING I-35 CORRIDOR WITHIN STUDY LIMITS

### 3 General Purpose Lanes In Each Direction



### 4 General Purpose Lanes In Each Direction



Frontage Road

General Purpose Lanes



## WHAT IS A PEL?

A PEL is an approach for creating efficiency in transportation project development and coordinating with supporting agencies to accelerate project delivery.

## BENEFITS OF A PEL



### **Incorporates feedback early in the process**

- Identifies environmental and economic considerations.
- Engages agencies to reduce future project delays.



### **Conducts public and stakeholder engagement**

- Provides opportunities to engage with the study early on.
- Promotes open communication at all levels.



### **Promotes innovative and cost-effective solutions**

- Conducts alternatives analysis and eliminates unfeasible alternatives.
- Minimizes duplication of effort among interested parties.

# The I-35 Future Transportation Corridor (FTC)



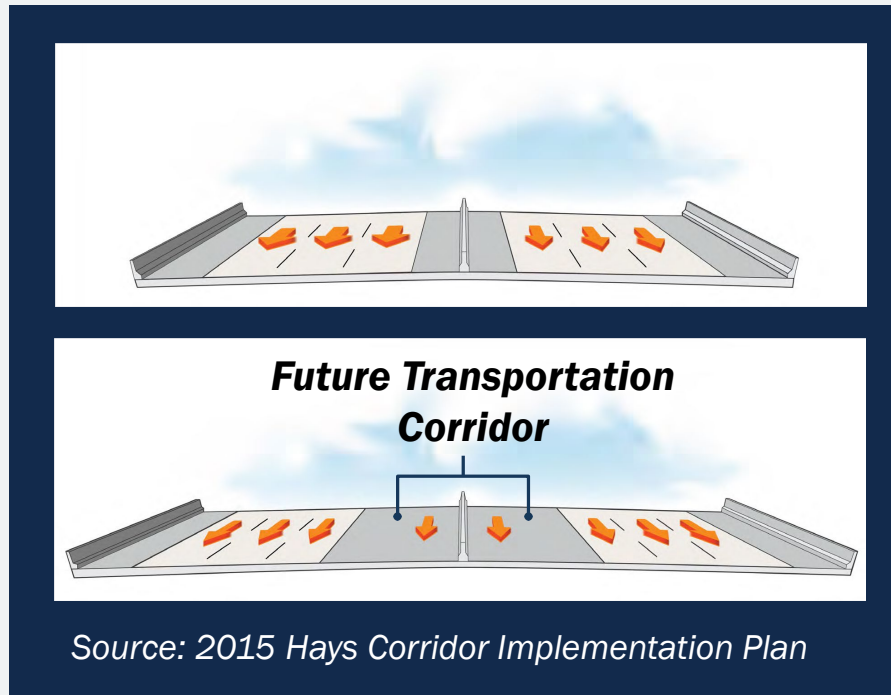
## WHAT IS AN FTC?

An FTC is proposed additional capacity for transportation needs.

## WHAT TYPES OF LANES WILL THIS STUDY CONSIDER FOR ADDITIONAL CAPACITY?

At this time in the PEL study, lane types have not yet been determined but could include general purpose lanes, high-occupancy vehicle (HOV) lanes, truck-only lanes, rail or a combination of lane types. The number of lanes in the FTC is undetermined at this time.

## UPDATING REGIONAL PLANS



Adding capacity, identified specifically as the FTC, is a primary goal of Mobility35. The 2015 I-35 Hays County Corridor Implementation Plan identified that the FTC would provide the single-largest mobility gain for I-35. The I-35 Austin to San Antonio Link Study will update the Hays County plan within the context of current projects along the corridor and updated projections of growth for the region.



## FUTURE TRANSPORTATION CORRIDOR



*Photo is for illustrative purposes only.*

- At this time in the PEL study, potential number of lanes and lane types have not yet been determined but could include general purpose lanes, HOV lanes, truck-only lanes, transit or rail options, or a combination of lane types.
- The majority of the study limits currently include three general purpose lanes in each direction and there is a small section in the New Braunfels area that has four general purpose lanes in each direction.



## **TRANSPORTATION SYSTEM MANAGEMENT**

Low-cost, non-capital-intensive strategies to enhance safety, reduce congestion and improve traffic flow:



Highway operations improvements such as changeable message signs and ramp metering.



Incident management.

## **TRANSPORTATION DEMAND MANAGEMENT**

Strategies to manage or decrease demand for auto-related travel by increasing the operating efficiency of transportation facilities:



Alternatives to single-occupant vehicles, such as transit, carpool, vanpool and bicycle.



Travel time advantages for HOV lanes.



Alternative work environments, such as telecommuting and flex time.

# I-35 Austin to San Antonio Link Study Schedule



2023 to 2025



**I-35 AUSTIN TO  
SAN ANTONIO  
LINK STUDY**

**IMPROVEMENT  
CONCEPTS  
IDENTIFIED**

Development of Future Projects 8 to 10 Years

**ENVIRONMENTAL  
REVIEW  
AND SCHEMATIC  
DESIGN**

*TO BE DETERMINED:*

- *CATEGORICAL EXCLUSION*
- *ENVIRONMENTAL ASSESSMENT OR*
- *ENVIRONMENTAL IMPACT STATEMENT*

**FINAL DESIGN,  
RIGHT-OF-WAY  
ACQUISITION AND  
UTILITIES  
COORDINATION**

**CONSTRUCTION  
WILL BEGIN WHEN  
FUNDING IS  
SECURED**



**WE ARE HERE**

**PUBLIC INVOLVEMENT, STAKEHOLDER COORDINATION AND ROW PRESERVATION**

*Schedule is subject to change pending coordination, public involvement and identification of funding for all future phases. Other viable concepts can still be considered during environmental studies.*

# Overview: PEL Study Open Houses



**Total Number of Public Attendees: 116**

**Total Elected Officials in Attendance: 6**

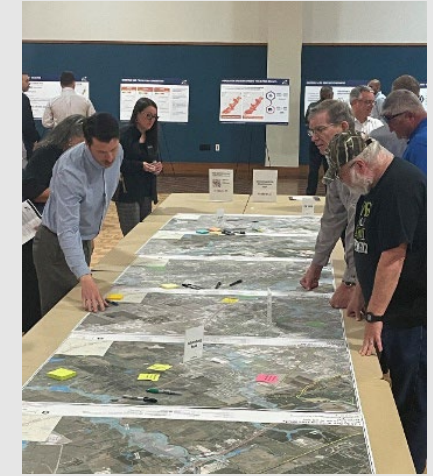
**Total Comments Received: 182**

## What We Heard:

- Key themes include rail, access, growth, congestion, safety, and cyclists/pedestrians
- FTC preferences for transit and especially rail
- Needs along I-35 in the study area include:
  - Addressing existing congestion and safety concerns
  - Enhancing local access and roadway condition
  - Developing transportation options (alternate modes) and cyclist/pedestrian accommodations
  - Planning for growth



Buda Open House



New Braunfels Open House



San Marcos Open House



## Top Themes

- Congestion (24)
- Rail (23)
- Safety (19)
- Transit (14)
- Growth & Future Development (12)

“Dedicated lanes for 18-wheelers make driving for everyone safer; please incorporate dedicated truck lanes in the improvement plans.”

“Instead of adding single occupancy capacity, consider high frequency commuter rail and high frequency interurban bus between Austin and San Antonio.”

“I live in San Antonio and often drive up to Austin. I would love to have a rail option going back and forth. Public and mass transit has shown to have the biggest impact on traffic, provided it has proper investment and usability.”

## Open Comment Submission Dates

- During the open houses: 33 comments (57%)
- On the comment deadline, Friday, March 8, 2024: 18 comments (31%)

“Ideally, I would prefer a commuter rail system between cities to alleviate this problem, but knowing that this is cost prohibitive, the implementation of an HOV lane alongside an effective bus system would help to remove a significant number of cars and drivers from our road.”

“I am keenly interested in the safety concerns, economic opportunities, and scalability/'future proofing' afforded by any proposed transportation system.”





## I-35 Austin to San Antonio Link Study Next Steps:

- The project team will review all comments received during the comment period, assess their feasibility for incorporation into the study and develop responses, which will be available online at [TxDOT.gov](http://TxDOT.gov) once they have been prepared.
- The project team will continue conducting traffic, economic and environmental analysis as well as begin evaluating the range of alternatives and determining segments of independent utility along the corridor.
- Additional public involvement will be conducted through future studies and projects.

**[WWW.TXDOT.GOV](http://WWW.TXDOT.GOV) | SEARCH “I-35 LINK STUDY”**



**Discussion on Joint  
Greenhouse Gas Emissions  
Target Setting for the San  
Marcos Urbanized Area**



# Requirements for DOTs and MPOs



The State DOT and MPO shall establish declining targets for reducing tailpipe CO<sub>2</sub> emissions on the NHS.

## State DOTs

- 2- and 4-year statewide emissions reduction targets (2 years from 2026)

## MPOs

- 4-year emissions reduction targets
- Must establish targets within 180 days from State DOT's establishment of targets
- Option to commit to support the State DOT target or establish a unique quantifiable target; **however when more than one MPO shares an Urbanized Areas (UZA), a unique target must be established.**

Source: [USDOT Assessing Performance of the National Highway System, Greenhouse Gas Emissions Measure](#)

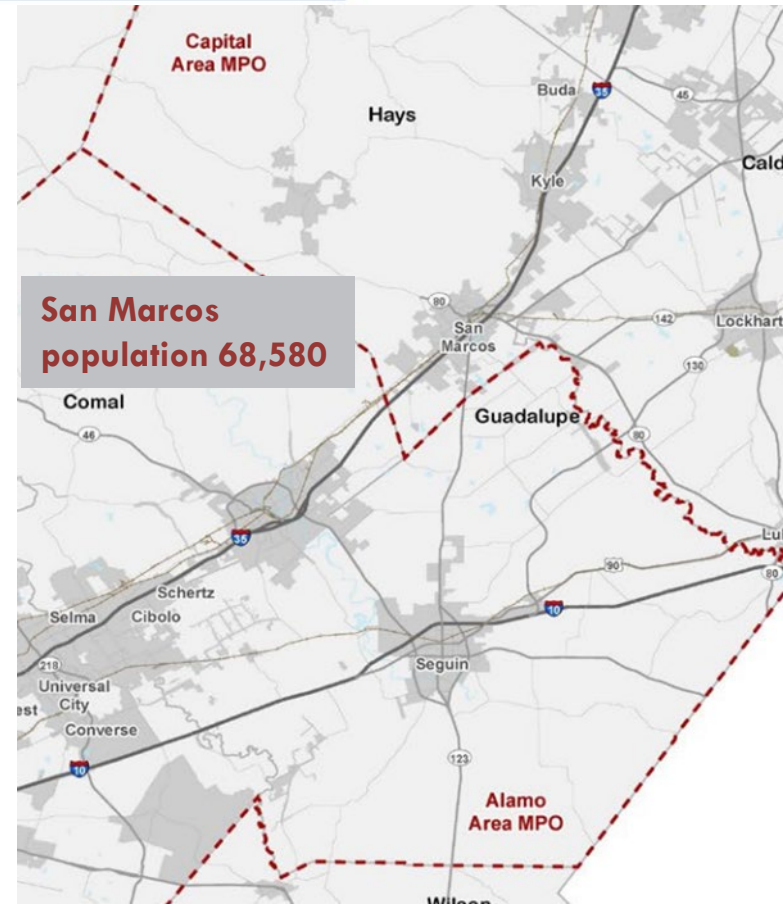
# Requirements for MPO Joint UZA Targets §490.105(f)(10)



**For UZAs that are overlapped by the MPA boundaries of two or more MPOs a single joint target must be established**

- MPOs must collectively establish a **joint declining** 4-year target for the UZA
- Must be a **single quantifiable** target
- Must be **in addition to** each MPO's metropolitan planning area target

Source: [USDOT Assessing Performance of the National Highway System, Greenhouse Gas Emissions Measure](#)



# GHG Enforcement Abeyance Memo

**22 States have challenged the GHG performance measure rule in federal court including Texas.**

- The FHWA extended the deadline for **States** to submit initial targets and reports from February 1, 2024 until March 29, 2024.

The **MPOs** are due to establish targets no later than 180 days after State DOTs establish their targets.

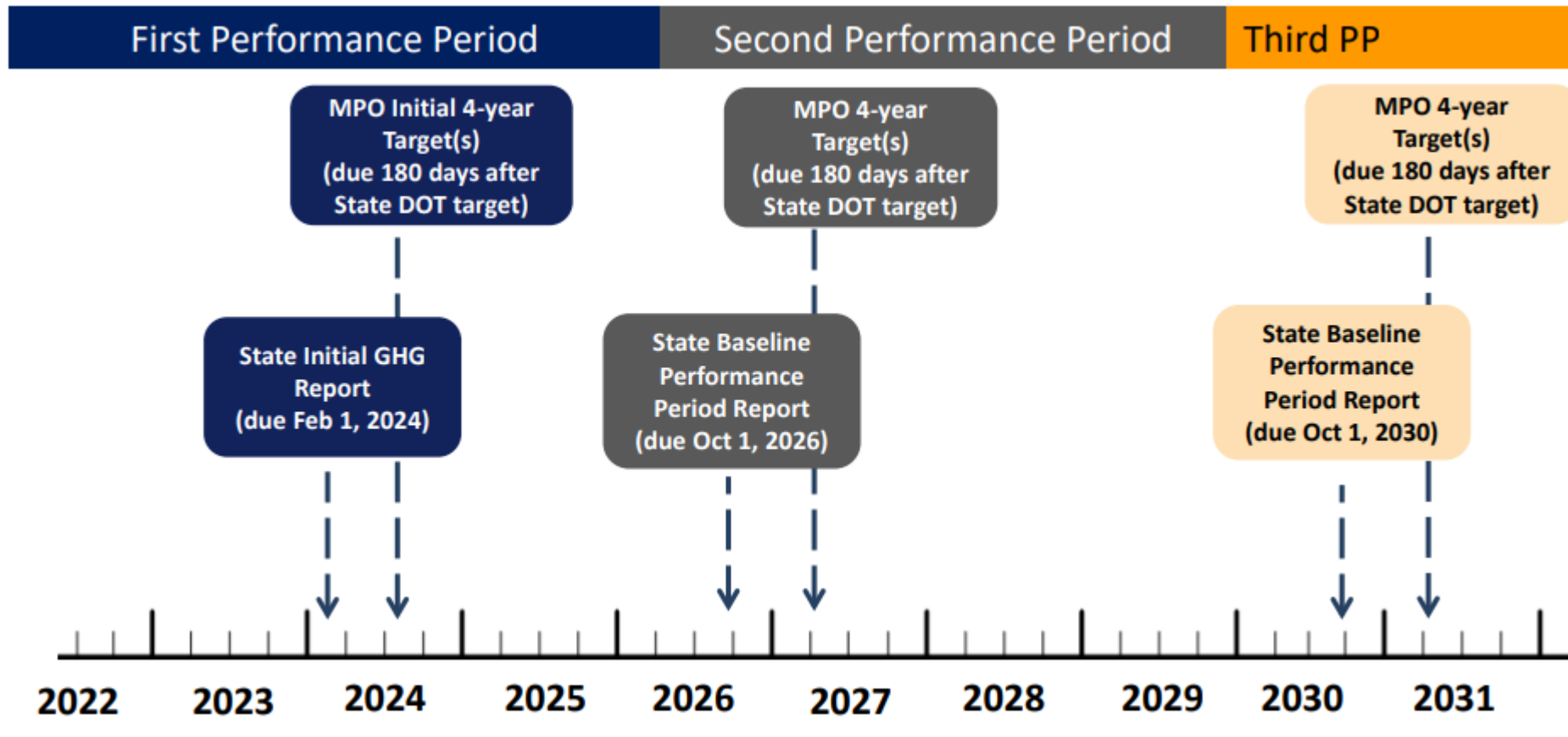
180 days from March 29



- The next performance reports are due from **States** on October 1, 2024.

# MPO Target Timeline

Source: [USDOT Assessing Performance of the National Highway System, Greenhouse Gas Emissions Measure](#)



# §490.107(c): MPO Reporting Requirements

## Existing Framework

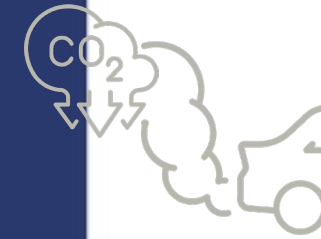
- MPOs report established targets to their respective State DOT in a manner that is documented and mutually agreed upon by both parties.
- Metropolitan Transportation Plan (MTP) shall include:
  - Performance measures and targets.
  - Baseline performance and progress towards achievement of targets.

## Additional Reporting Requirements

- Calculation of annual tailpipe CO<sub>2</sub> emissions for the NHS.
- Description of metric calculation method(s) used. If a unique quantifiable target is established or a method not specified in §490.511(d) is used, **the MPO must demonstrate how the method has valid and useful results for measuring transportation related CO<sub>2</sub>**
- Report on each required joint target

There are no specific penalties for failing to achieve GHG targets

# Specific to tailpipe CO<sub>2</sub> emissions on the NHS

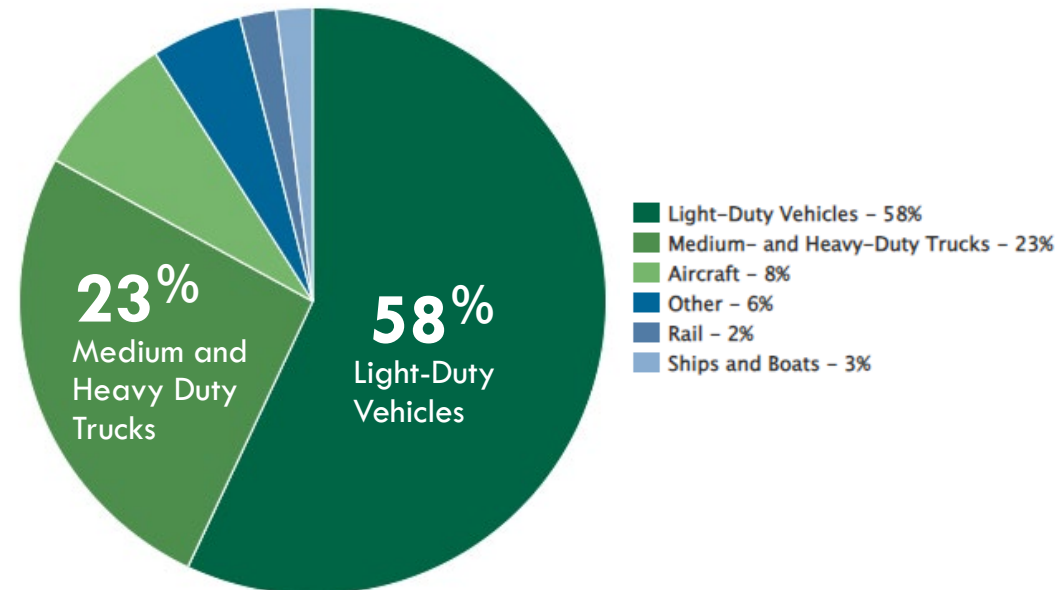


## Carbon dioxide (CO<sub>2</sub>)

**95%** of transportation  
GHG emissions

- Primary GHG associated with combustion of transportation fuels
- Emitted in direct proportion to fuel consumption
- Different emissions levels associated with different fuels
- Emissions can be calculated based on the amount of fuel used by motor vehicles and other transportation sources.

## 2021 US Transportation Sector GHG Emissions by Source



Source: [EPA.gov](https://www.epa.gov)



# Performance Measure Examples

## Strengths and Limitations of Example GHG (Combustion) Emissions Metrics

Metric	Agency using Metric	Pros	Cons
Total on-road related CO2 emissions (light duty + freight)	NC RTPB at the Metropolitan Washing Council of Governments and Puget Sound Regional Council	<ul style="list-style-type: none"> <li>Accounts for the vast majority of GHG emissions</li> <li>Easy to assess progress toward national or State goals</li> </ul>	<ul style="list-style-type: none"> <li>Emissions from freight sources may be difficult for transportation agencies to address</li> <li>Outcomes may be affected by population growth</li> </ul>
Light-duty vehicle CO2 emissions per capita	Portland Metro	<ul style="list-style-type: none"> <li>Focuses on light-duty emissions, which are most responsive to transportation policies and strategies</li> </ul>	<ul style="list-style-type: none"> <li>Does not account for benefits of freight related improvements</li> </ul>
Light-duty CO2 emissions per capita (removing effect of reductions from State fuel and vehicle policies)	All California MPOs	<ul style="list-style-type: none"> <li>Focuses on light-duty emissions, which are most responsive to transportation policies and strategies.</li> <li>Controls for improvements due to fuel efficiency that are outside of agencies' control</li> </ul>	<ul style="list-style-type: none"> <li>Does not account for benefits of freight related improvements</li> <li>Requires additional analysis of technology-related reductions</li> </ul>
Total on-road and off-road related greenhouse gas (GHG) emissions	Massachusetts and Maryland DOT	<ul style="list-style-type: none"> <li>Accounts for all major sources of GHG emissions</li> <li>Easy to assess progress toward national or State goals</li> </ul>	<ul style="list-style-type: none"> <li>Emissions from freight and non-road sources may be difficult for transportation agencies to address.</li> <li>Outcomes may be affected by population growth and other exogenous factors.</li> </ul>

Source: [FHWA, A Performance Based Approach to Addressing Greenhouse Gas Emissions Through Transportation Planning](#)

# Performance Target Examples

## San Francisco Bay Area

- San Francisco Bay target calls for RTP to reduce CO2 emissions 40 percent below 1990 levels by 2035. This target aligns with statewide goals.

## Denver Regional Council of Governments

- Overall goal of reducing emissions 20% by 2020 and 80% by 2050, compared to 2005 levels

## Portland, Oregon Metro

- Adopt targets to reduce greenhouse gas emissions to 10% below 1990 levels by 2020 and 75% below 1990 levels by 2050

Source: [USDOT MPO Activity Case Studies](#)

## Minnesota

- 30% reduction in emissions from 2005 levels by 2025 with a net zero emissions target by 2050. Aligns with 2025 SMTP greenhouse gas target.

Source: [Greenhouse Gas Performance Measure Target, TAC Planning](#)

# Case Study: Colorado

## Colorado DOT

- Colorado DOT and MPOs are planning to achieve GHG reduction levels for four time periods up to 2050 as established in State legislation and the Colorado GHG Pollution Reduction Roadmap.
- Model existing transportation networks and all future regionally significant capacity projects in their long-range transportation plans to measure compliance

Source: [USDOT FHA/FTA Transportation Planning Capacity Building Planning Topics, Addressing GHG in the Transportation Planning Process](#)



# Case Study: Virginia

## Virginia DOT

- Uses the Infrastructure Carbon Estimator to evaluate construction-related GHG emissions from projects as part of its LRTP.
- This information is included in a Statewide Greenhouse Gas Planning Level Analysis.



Source: [USDOT FHA/FTA Transportation Planning Capacity Building Planning Topics, Addressing GHG in the Transportation Planning Process](#)

# **Regional Freight Studies Presentation and Discussion**





# Overview



- **Freight Linkages**
- **Truck Volumes**
- **Regional Impacts**
- **Trip Activity**
- **Commodity Flows**
- **Opportunities for Collaboration**



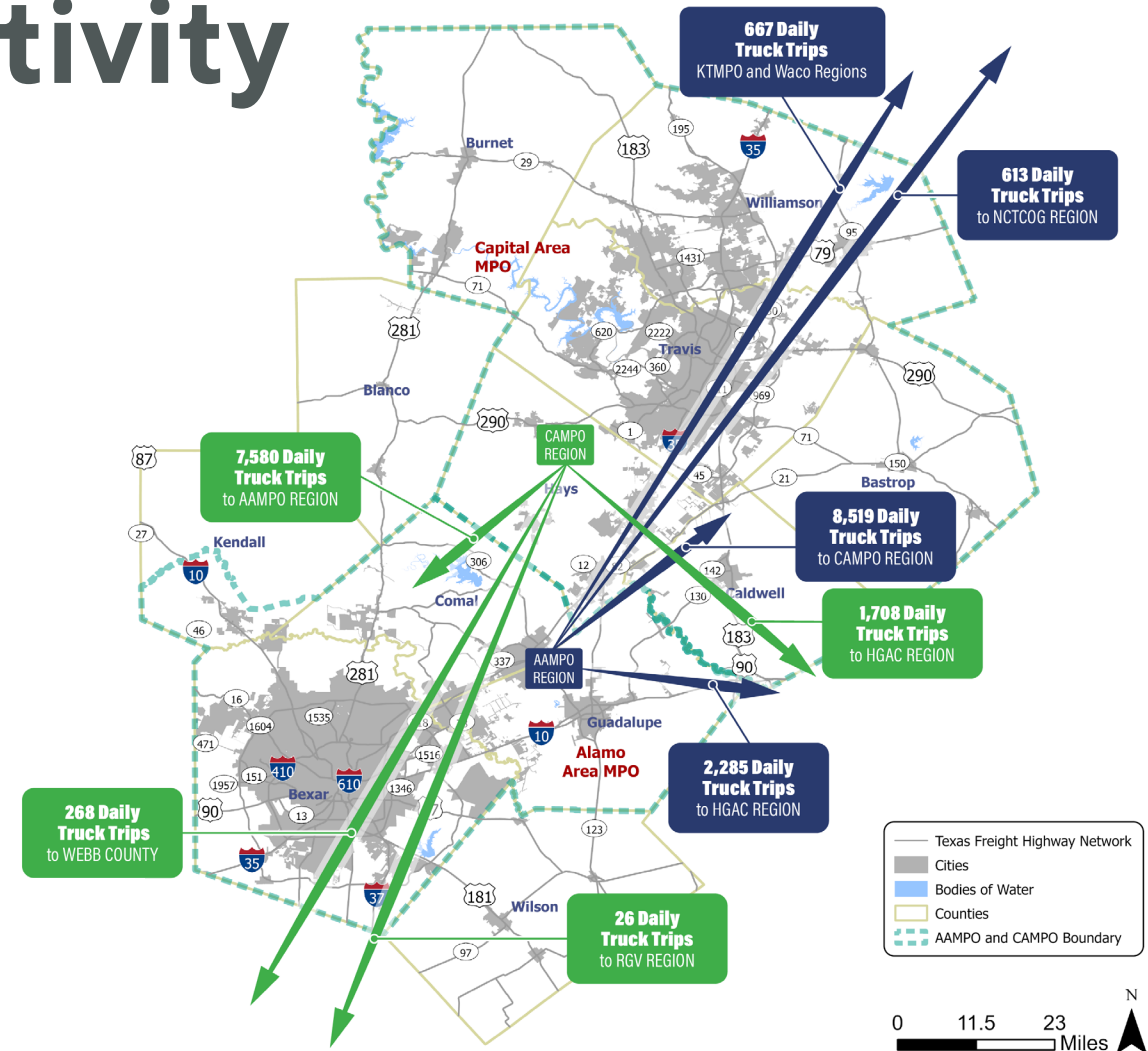






# Interregional Trip Activity

- IH-35 is not just a corridor for through freight traffic
- About a third of truck trips from CAMPO and AAMPO travel between regions
- Smaller number of trips continue to points north or south

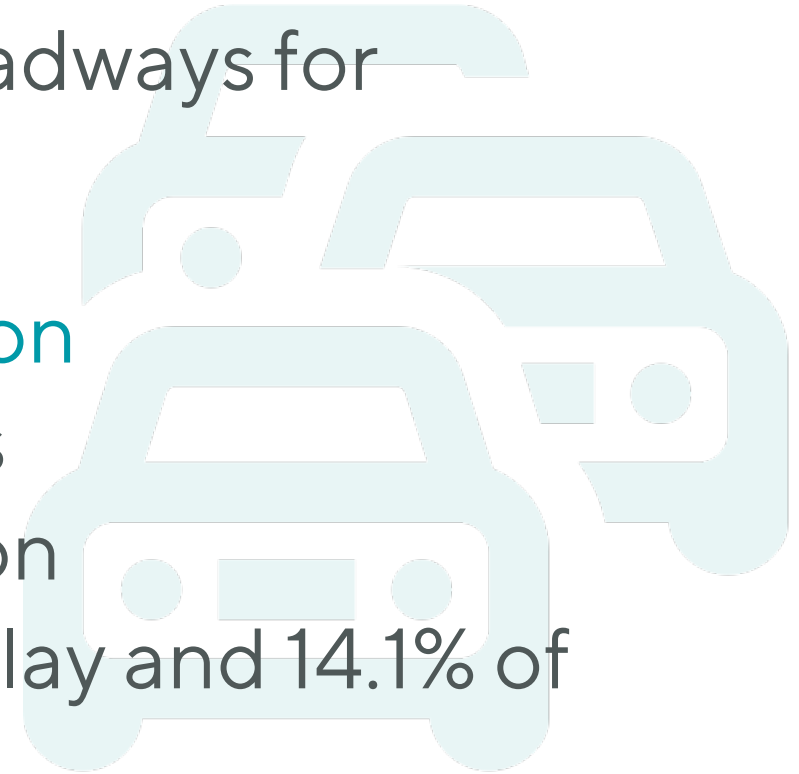


Source: Texas Department of Transportation (TxDOT). Texas Truck Analysis Tool (2022).



# Regional Congestion Impacts, 2021

- TTI's list of 100 most congested roadways for trucks
  - ▶ 7 in the Austin Metro region
  - ▶ 11 in the San Antonio Metro region
- Total traffic delay – 74 million hours
- Total cost of congestion – \$1.8 billion
- Trucks – represents 6% of traffic delay and 14.1% of congestion costs

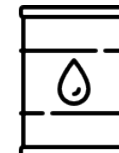


Source: Texas A&M Transportation Institute (TTI). Texas' 100 Most Congested Road Sections. 2022.  
Available at: <https://mobility.tamu.edu/texas-most-congested-roadways/>



# Interregional Commodity Flows

- Top 5 commodities by value (2019)
  - ▶ Warehouse/Retail
  - ▶ Transportation equipment
  - ▶ Chemicals and allied products
  - ▶ Petroleum or coal products
  - ▶ Food or kindred products



- Commodity flow forecasts
  - ▶ +78% Commodity Flow value (\$)
    - \$5.6 billion in 2019 → \$10.0 billion 2050
  - ▶ +103% Commodity Flow Tonnage
    - 23.3 million tons 2019 → 47.3 million tons 2050

Source: 2019 Transearch database updated to reflect energy-related commodities (sand, brine, and water), and international water and air cargo.



# Build on Partnership and Collaboration

- Highway and Rail
  - ▶ Aligning timing of improvements (e.g., I-35 CapEX and NEX)
  - ▶ Selection of alternative routes and improvements to detours
  - ▶ Approaching railroads together for access or solutions along corridors
- Technology and Operations
  - ▶ Traffic management (TxDOT TMCs)
  - ▶ Truck parking information
  - ▶ EV infrastructure planning



# Regional Freight Study



*presented to*

AAMPO/CAMPO Joint Policy Board Meeting

*presented by*

Clifton Hall, Transportation Planning Program Manger  
Alamo Area Metropolitan Planning Organization

**AAMPO**

# Regional Freight Plan Goals and Objectives

## Plan Goals:

- » Understand the state of freight infrastructure in the AAMPO region
- » Align with the current statewide freight plan (Texas Delivers 2050)
- » Build on statewide freight initiatives advancing technology, truck parking, design, resiliency, etc.
- » Evaluate freight trends and disruptors

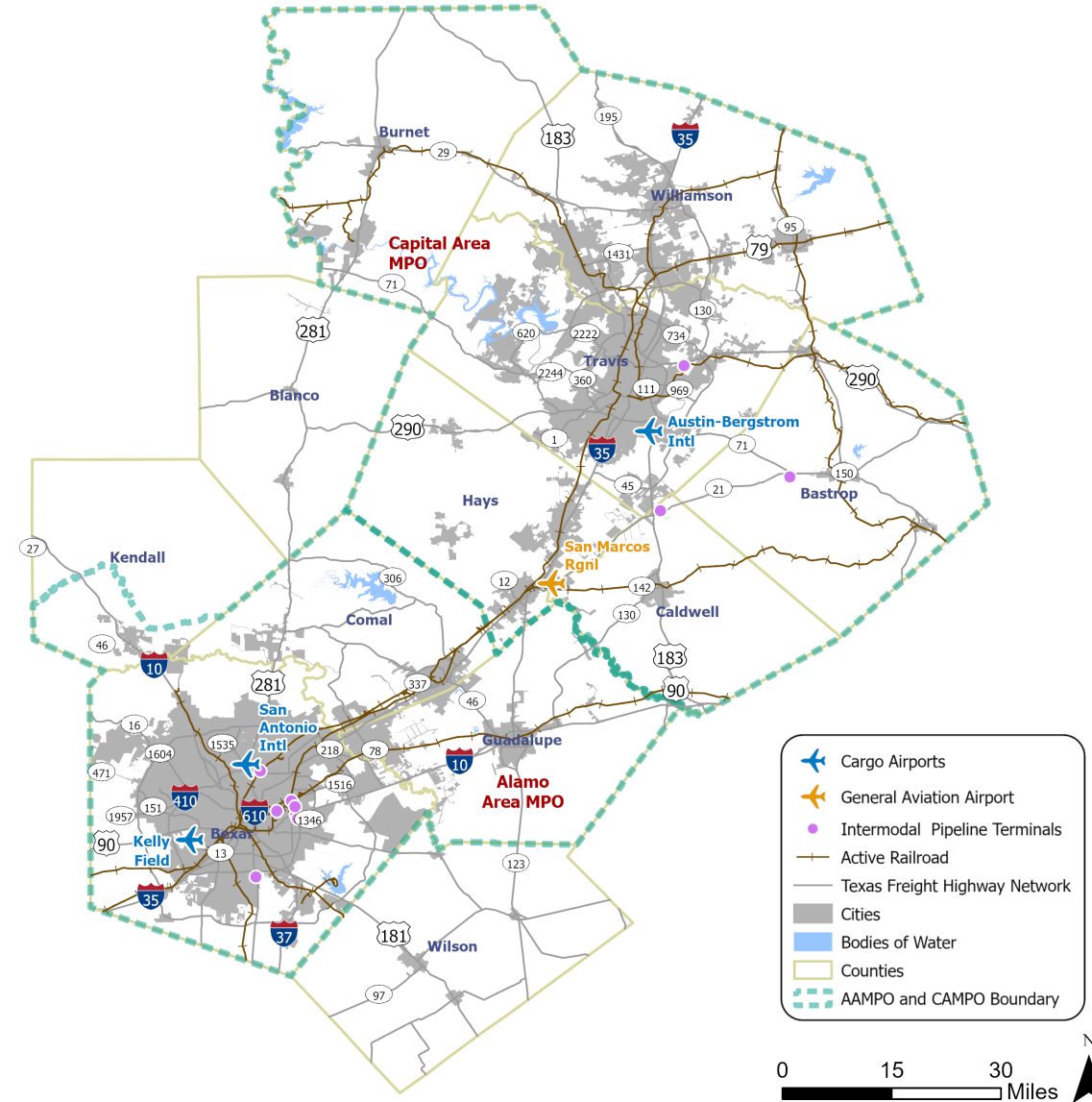
## Plan Objectives:

- » Analyze current and projected growth
- » Engage regional stakeholders
- » Analyze freight corridor safety
- » Understand freight and land use planning issues
- » Evaluate freight infrastructure needs
- » Develop prioritized projects and programs

# AAMPO – CAMPO Freight Linkages



- Shared non-highway transportation assets
  - » Airports, pipelines, rail
- Interregional highways and trip activity
  - » I-35, SH 130, US 281, US 183
  - » Trip activity going north/south from CAMPO or AAMPO
- Freight-intensive industries and supply chains
  - » Automotive, electronics, construction, agriculture, petroleum, and warehousing



# Project Team

## Project Management



**Hannah Santiago**  
*Project Manager*



**Gui Leao**  
*Deputy Project Manager. Acting Project Manager until July 2024*



**Michael Williamson**  
*Principal-in-Charge*

## Research & Background



**Daniel Wong, CS**  
*Task Lead*

## Develop Near to Mid-Term Implementation Plan



**Linda Vela, CS**  
*Task Lead*

## Long Range Strategies & Policies



**Daniel Wong, CS**  
*Task Lead*

## Final Plan



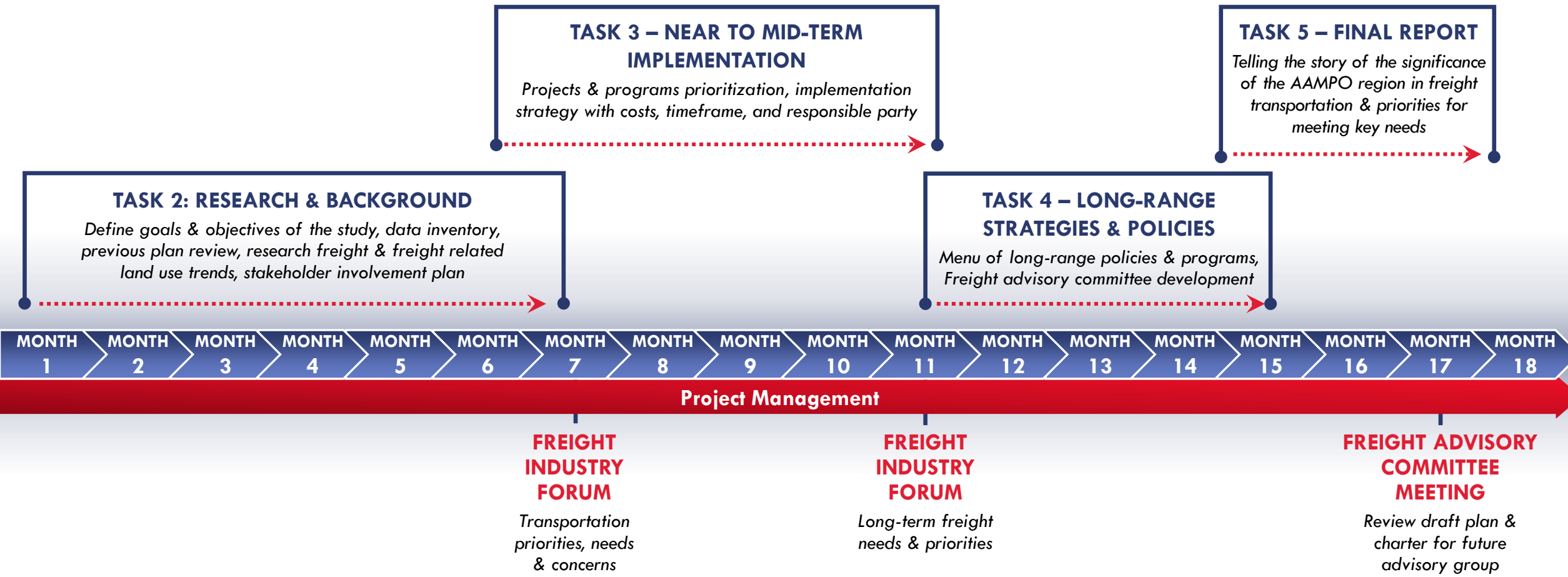
**Hannah Santiago, CS**  
*Task Lead*

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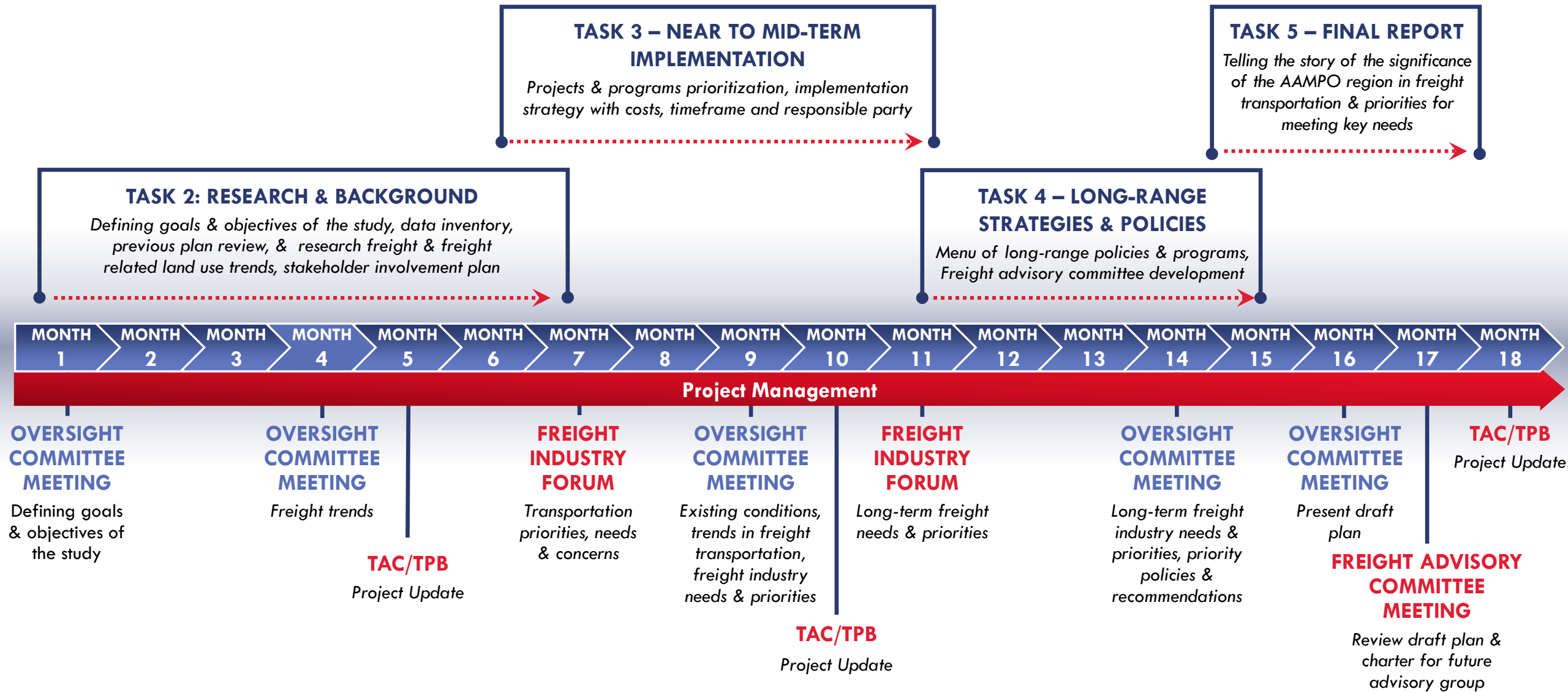




# Task 1 – Schedule and Approach

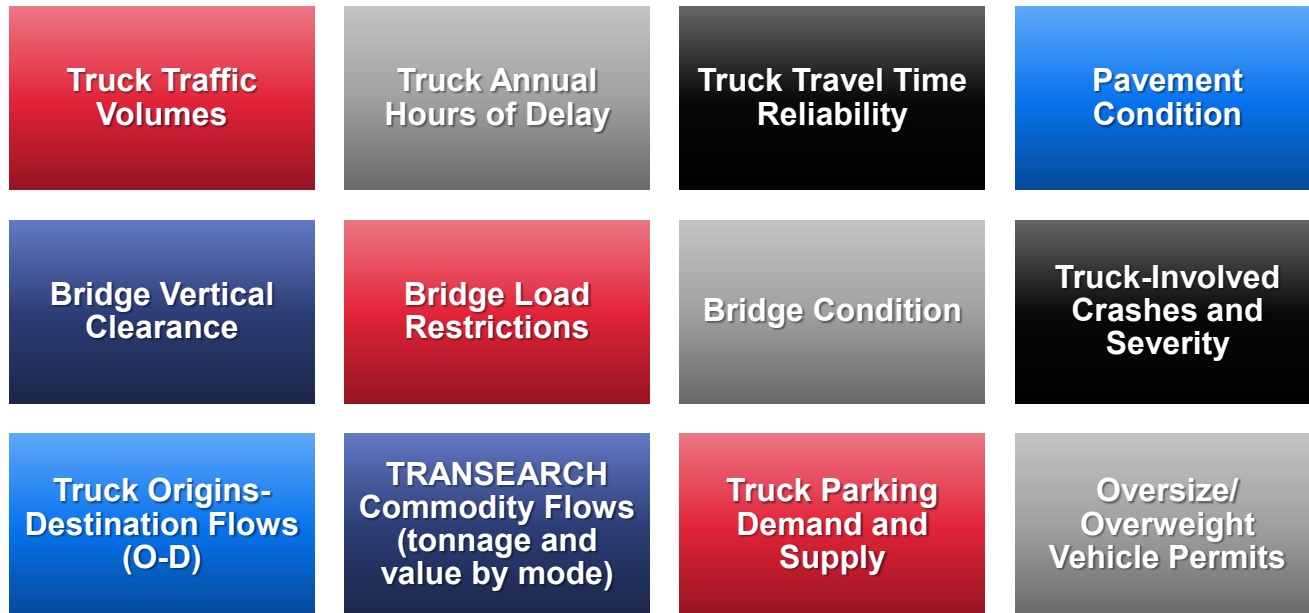


# Task 1 – Schedule and Approach



# Task 2 – Research and Background

Defining goals & objectives of the study, data inventory, previous plan review, & research freight & freight related land use trends, and stakeholder involvement plan



**KEY FREIGHT NEEDS DATASETS**



**PREVIOUS PLANS, MANY DEVELOPED BY TEAM MEMBERS**

# Task 3 – Develop Near to Mid-Term Implementation Plan

Projects & programs prioritization, implementation strategy with costs, timeframe, and responsible party



**REGIONAL FREIGHT INDUSTRY FORUMS**

**Roles & responsibilities**

**Barriers & obstacles**

**Phasing & dependent projects**

**Definition of success**

**IMPLEMENTATION TRACKING**

# Task 4 – Long Range Strategies & Policies

Menu of long-range policies & programs, Freight Advisory Committee development

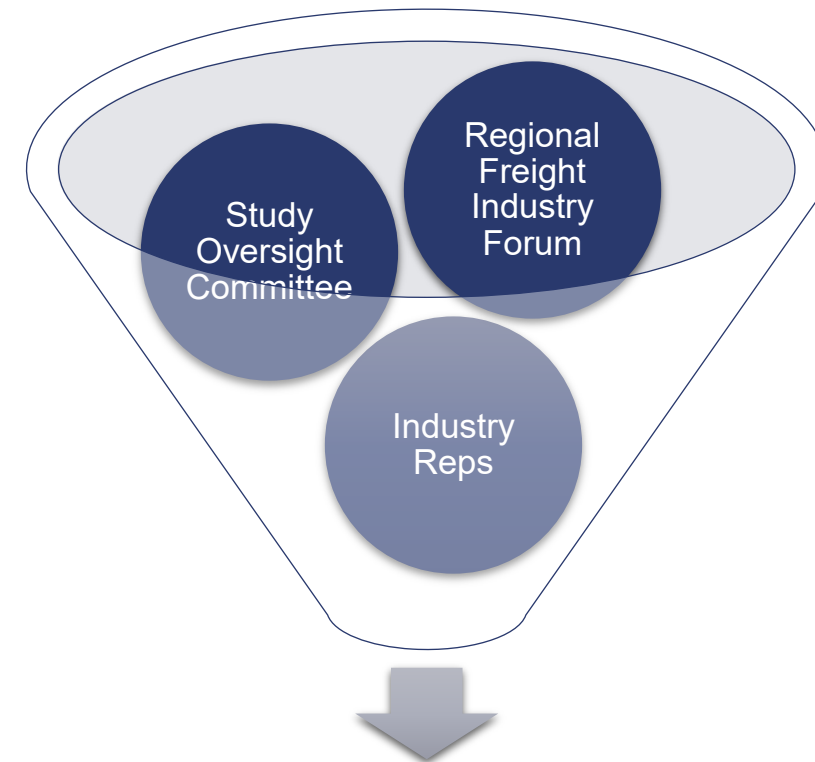
There are 22 freight policy recommendations that cover:

TxDOT Freight Planning Capacity and Activities	Economic Development and Economic Competitiveness	Energy Sector Development Transportation
Freight Network Designation and Investment	Texas as a Global Trade and Logistics Hub and Gateway	Rail Freight Transportation
Texas Highway Freight Network Design Guidelines and Implementation	Safety, Security and Resiliency of the Freight Transportation System	Port and Waterway Freight Transportation
Multimodal Freight Planning, Programming and Implementation	Freight Transportation Asset Preservation	Air Cargo Transportation
Multimodal Connectivity	Freight-Based Technology Solutions and Innovation	Pipeline Infrastructure
Urban Freight Movement	Stewardship and Project Delivery	Funding and Financing
Rural Connectivity	International Border Crossings	Institutional Coordination and Collaboration
		Public Awareness and Engagement

There are eight freight program recommendations that support the freight policies and cover:

TxDOT Multimodal Freight Planning	Texas Border-Crossing Transportation and Trade	Port and Waterway Development and Improvement
Freight Movement Education and Public Awareness	Highway Development and Improvement	Aviation-Air Cargo Development and Improvement
Freight-Based Technology and Operations	Rail Development and Improvement	

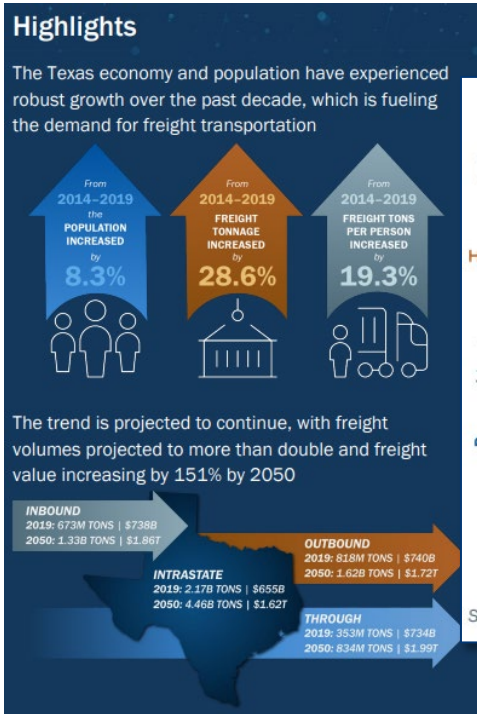
**POLICY & PROGRAM RECOMMENDATIONS, TEXAS DELIVERS 2050**



**REGIONAL FREIGHT/ GOODS MOVEMENT STAKEHOLDER GROUP**

# Task 5 – Final Plan

## Telling the story of the significance of the AAMPO region in freight transportation & priorities for meeting key needs



	2019	2050
<b>TRUCK</b>	1.7 BILLION TONS \$1.4 TRILLION DOLLARS	3.7 BILLION TONS \$3.7 TRILLION DOLLARS
<b>RAIL</b>	500 MILLION TONS \$800 BILLION DOLLARS	1.1 BILLION TONS \$2.2 TRILLION DOLLARS
<b>WATER</b>	600 MILLION TONS \$350 BILLION DOLLARS	1.1 BILLION TONS \$661 BILLION DOLLARS
<b>AIR</b>	1.8 MILLION TONS \$300 BILLION DOLLARS	4.7 MILLION TONS \$650 BILLION DOLLARS
<b>PIPELINE</b>	1.2 BILLION TONS N/A*	2.4 BILLION TONS N/A*

\* Value information is not available for a large percentage of pipeline movements.

Source: Transearch, FAF, Waybill, USA Trade Online, Enverus. Analysis by Cambridge Systematics.

### VISUAL STORY TELLING

### Technology Strategies Selected for Concept of Operations Development

The prioritization approach described earlier informed TxDOT's selection of the six strategies for ConOps development, which are defined in the succeeding pages.

A ConOps provides a high-level overview of a proposed technology concept that ties to the user needs of stakeholders. A ConOps development must follow both Federal Highway Administration (FHWA) guidance and approved standards developed by the International Council on Systems Engineering (INCOSE). A ConOps document must be accessible to public and private stakeholders, planners, and engineers, and provides a starting point towards future deployment of the technology concept.

#### What is a Concept of Operations?

It is a document that provides answers to the following questions:

- WHY**—What is the problem or opportunity addressed by the system?
- WHO**—Who are the stakeholders involved with the system?
- WHAT**—What are the elements and the high-level capabilities of the system?
- HOW**—How will the system be developed, operated, and/or maintained?
- WHERE**—What is the geographic and physical extent of the system?
- WHEN**—What is the sequence of activities that will be performed?

#### Concepts of Operations Operational Scenarios

Each Concept of Operations document includes several operational scenarios, which are Day-in-the-Life scenario descriptions illustrating how stakeholders respond to and benefit from the use and operation of the system under real-world conditions. The following are six example operational scenarios that demonstrate how each strategy can address freight transportation needs in Texas.

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### TEXAS FREIGHT NETWORK TECHNOLOGY AND OPERATIONS PLAN

#### SAFETY WARNING DETECTION SYSTEM OPERATIONAL SCENARIO OVERHEIGHT VEHICLE NOTIFICATION IS TRIGGERED

**THE PROBLEM**

3:45 Ana and John depart O'Connell to deliver raw leads to San Angelo. With major congestion ahead due to construction on I-20...

4:26 ...they are rerouted off the Interstate onto local roads.

**THE APPROACH**

4:48 Ana passes an overweight detection system that gets triggered.

4:54 John gets the same warning but ignores it.

4:56 John drives under the bridge scraping and damaging it and keeps going.

**THE SOLUTION**

4:59 The surge of force from the crash triggers an alarm at the TxDOT Traffic Management Center.

An engineer is immediately dispatched to inspect the damage.

Ana's and John's trucks are identified from the logged snapshots.

Damage to John's truck is consistent with the bridge strike and TxDOT is able to recoup costs for the damage.

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### TXDOT FREIGHT NETWORK TECHNOLOGY AND OPERATIONS PLAN EXECUTIVE SUMMARY

Thank you!



**Concluding Remarks**







# Adjournment

